

## **SPAWAR Global Work Breakdown Structure**

In 2001, Space and Naval Warfare Center (SPAWAR) began applying a single, common Global Work Breakdown Structure (GWBS) to all funds planned and executed throughout the acquisition lifecycle. The acquisition lifecycle includes, budget and planning documentation, spend plan development, financial and programmatic execution (funding documents, Statements of Work, etc.)

This disciplined approach provides a common framework to characterize, capture, manage, report and control all costs (program/project, labor, command/administrative, operating budget costs) and includes all appropriations received by the Command. The GWBS provides standard definitions for the Work Breakdown Structures (WBS). A configuration control board manages changes to the GWBS.

The GWBS, coupled with SPAWAR's product/service (system) number construct, enables us to capture costs at the product/service level and the associated WBS function in a single repository (Financial Management Information System (FMIS)). Identifying costs to the product/service and WBS level has provided significant insight into program and command/administrative costs. The Product/Service and WBS combination has allowed us to do 'deep dive' analysis into our costs to better understand our cost drivers and processes, ultimately influencing change and return on investment. This detail permits us to track financial performance metrics and benchmark results (cross sectional comparisons) with industry.

For more information contact:

Deputy Comptroller  
Space and Naval Warfare Command  
CAPT Mark Feallock  
(619) 524-7079